



# Europass Curriculum Vitae

## Personal information

Name           Lena J. TSIPOURI  
Nationality     Greek  
Date of birth   20/1/1953  
Gender         FEMALE

## WORK EXPERIENCE

• Dates	<b>1981 - today</b>
• Name of employer	National and Kapodistrian University of Athens, Department of Economic Sciences
• Type of business or sector	University
• Position held	Associate Professor (since 2003)
• Main activities and responsibilities	Teaching: European Economic Integration; Economics of Technological Change, Innovation Management, Economic Development, Theory of the Firm Research: S&T policy, innovation, S&T management, information society, ICTs, economic development, regional development, corporate governance and corporate social responsibility.

• Dates	<b>1978 - 1985</b>
• Name of employer	Ministry of National Economy
• Type of business or sector	Ministry
• Position held	Economic Consultant
• Main activities and responsibilities	Responsibility on industrial policy and European Affairs as Consultant of the Alternate Minister

• Dates	<b>1977 - 1978</b>
• Name of employer	International Institute for Applied System Analysis in Vienna
• Type of business or sector	Research institute
• Position held	Scientific collaborator
• Main activities and responsibilities	Research activity on employment and migration policies

## EDUCATION AND TRAINING

• Dates           **1989 - 1990**  
• Name and type of organization     MIT/Cambridge Massachusetts  
• Principal subjects                    Technology policy  
• Title of qualification                  Postdoctoral research award

• Dates           **1978 - 1985**  
• Name and type of organization     University of Paris II  
• Principal subjects                    Thesis title: "Economic consequences of the military expenditures in the EEC countries" First price (Premier Prix Concours)  
• Title of qualification                  PhD (in Economics)

- Dates
- Name and type of organization
  - Principal subjects
  - Title of qualification

**1977**  
 University of Paris II  
 European Economy  
 DEA (Diplôme d'Etudes Approfondies)

- Dates
- Name and type of organization
  - Principal subjects
  - Title of qualification

**1971 - 1975**  
 University of Vienna  
 Economic sciences and computer applications  
 Degree on Economic Sciences and Computer Applications

- Dates
- Name and type of organization
  - Principal subjects
  - Title of qualification

**1971 - 1975**  
 National and Kapodistrian University of Athens  
 Economic sciences  
 Degree on Economic Sciences

**PERSONAL SKILLS  
 AND COMPETENCES**

*Acquired in the course of life and career  
 but not necessarily covered by formal  
 certificates and diplomas*

**MOTHER TONGUE**

**GREEK**

Other language(s)

Self-assessment

*European level (\*)*

**ENGLISH**

**FRENCH**

**GERMAN**

**ITALIAN**

Understanding				Speaking				Writing	
Listening		Reading		Spoken interaction		Spoken production			
C1	Proficient User	C1	Proficient User	C1	Proficient User	C1	Proficient User	C1	Proficient User
C1	Proficient User	C1	Proficient User	C1	Proficient User	C1	Proficient User	C1	Proficient User
C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User	C2	Proficient User
B1	Independent User	B1	Independent User	B1	Independent User	B1	Independent User	B1	Independent User

*(\*) Common European Framework of Reference for Languages*

**SOCIAL SKILLS  
 AND COMPETENCES**

*Living and working with other people, in  
 multicultural environments, in positions  
 where communication is important and  
 situations where teamwork is essential  
 (for example culture and sports), etc.*

- Studied and worked in diverse academic and professional environments such as France, Austria, USA, Greece and Belgium.
- Acquired more than 15 years teaching experience.
- Acquired more than 20 years experience in working in multicultural environments, either through cooperations at international level or memberships in international organisations, namely:
  - Member of the American Economic Association - AEA
  - Member of the European Association for the Study of Science and Technology - EASST
  - Member of the United Nations Committee for the Development of Science and Technology European Evaluation Society
- Worked in positions that required daily contact with a large number of professionals in all branches of public administration, business and academia.

**ORGANISATIONAL SKILLS  
 AND COMPETENCES**

*Coordination and administration of  
 people, projects and budgets; at work, in  
 voluntary work (for example culture and  
 sports) and at home, etc*

More than 10 years experience as research director or coordinator of research projects at national and international level.

**TECHNICAL SKILLS  
AND COMPETENCES**  
*With computers, specific kinds of  
equipment, machinery, etc.*

Extensive skills in using computer and learning new applications acquired during studies and work.

Extensive skills in using modern office machinery and equipment, acquired through work.

**ARTISTIC SKILLS  
AND COMPETENCES**  
*Music, writing, design, etc.*

Playing piano

**OTHER SKILLS  
AND COMPETENCES**  
*Competences not mentioned above.*

Sports (tennis, skiing, swimming)

**DRIVING LICENCE(S)**

Yes

## **ADDITIONAL INFORMATION**

### **ANNEXES**

ANNEX I: Selected Recent Publications

ANNEX II: Main recent research projects and grants since 2000 by thematic area

A handwritten signature in blue ink on a light-colored background. The signature is stylized and appears to be 'A. K. Singh'.

## Annex I: Selected Publications

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Public Procurement for Innovation in Greece, with Sophia Athanassopoulou, in “Public procurement for innovation policy: International perspectives” (working title), 2012, edited by Kalvet, Tarmo, Kattel, Rainer and Lember, Veiko, Springer, (2013).

Tsipouri L. (2012), “Comparing innovation performance and Science in Society in the European member states”, *Science and Public Policy special section*, Volume 39, Issue 6, December 2012.

“The Greek crisis: lessons for the future of Europe”, in “Informationswissenschaft: Begegnungen mit Wolf Rauch”, Otto Petrovic, Christian Schlögl, Gerhard Reichmann (Hgs.), Böhlau Wien, Auflage: 1. Auflage (1. April 2012)

Khatib I., Tsipouri L., Bassiakos Y., and Haj-Daoud A. (2012), “Innovation In Palestinian Industries: A Necessity For Surviving The Abnormal”, *Journal of the Knowledge Economy*, accepted on 27 Jan 2012

Diversity Research and Policy, A Multidisciplinary Exploration (2012), Ed. Steven Knotter, Rob de Lobel, Vanja Stenjius, Lena Tsipouri, Amsterdam University Press, 2012.

Bassiakos, Y., Tsipouri, L., Tsounis, N., (2010), ‘Competitiveness and Regional Development in Greece’, *International Journal of Financial Economics and Econometrics*, Vol 2, No. 1, 2010: 81-96

Existe-t-il une gouvernance des systèmes d’innovation en Afrique du Nord et au Moyen-Orient ?, 2010, in Maghreb-Machrek, N° 202, Hiver 2009-2010 (co-authored with Rigas Arvanitis and Hatem M’henni).

Diversity in European regions: Lessons from Germany, with Bellini E., Christova-Balkanska I., Damvakeraki T., Ottaviano G.I.P., Pichler E., Pinelli D., Prarolo G., Steinhardt M., Tsipouri L., in “The Sustainability of Cultural Diversity. Nations, Cities and Organizations”, Edited by Janssens M., Bechtoldt M., Ruijter A., Pinelli D., Prarolo G., Stenius V. (2010), Edward Elgar Publishing, 2010.

Book on "Diversity Management in Practice: A Cross Cultural & Multi-disciplinary Annotated Bibliography Addressing Policy and Well-being", S. Kuechler and S. Wallman (eds.), Sussex Academic Press, (2009)

Corporate Governance Rating of Family Firms at the Athens Exchange Market, in *Managerial Finance* 2008, vol. 34, no 7 (co-authored with M. Xanthakis and L. Spanos).

Corporate Governance Rating in a Small Open Capital Market, in *ICFAI Journal of Corporate Governance*, vol. V, no 3, July 2006 (co-authored with M. Xanthakis and L. Spanos).

Family Firms and Corporate Governance Rating: The Greek Case (with M. Xanthakis and L. Spanos), 2006 in: Gupta, V., Levenburg, N., Motwani, J. and Schwarz, T. (Ed.), *Compendium of Family Business Models from Around the World*. Hyderabad: ICFAI University Press.

Can less favored regions change their destiny? Lessons from Europe, in Fuchs, Gerhard; Shapira Philip (Ed.) *Rethinking Regional Innovation and Change: Path Dependency or Regional Breakthrough?* (2005), *Series: Economics of Science, Technology and Innovation*, vol. 30, XIX, ISBN: 0-387-23001-7, Springer.

Innovation for European Competitiveness and Cohesion: Opportunities and difficulties of co-evolution (2004) in *Science and Public Policy*, vol. 31, no. 6, pp. 465-474(10).

Can corporate governance be rated? Ideas based on the Greek experience (2004), in *Journal of Corporate Governance*, vol. 12:1 (co-authored with M. Xanthakis).

Corporate Governance: Notion and Measurement (2003), Papazissis, Athens (co-authored with M. Xanthakis and L. Spanos).

Can the contribution of R&D investment for growth and competitiveness be benchmarked? (2001), in *Science and Public Policy*, vol. 28, no 4.

## Annex II: Selected relevant research projects and grants since 2007 by thematic area

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### A: Research, Innovation and Competitiveness

European Commission, DG Research and Innovation (2011 - ongoing), Chair of the High Level Economic Policy Expert Group on "Innovation for Growth (I4G)", funded by the European Commission, DG Research and Innovation

Fostering Evaluation Competencies in Research, Technology and Innovation in the SEE-Region (EVAL INNO), coordinated by ZSI (2011- in progress)

*European Commission, DG Research (2011 - ongoing), participation in the “Support for continued data collection and analysis concerning mobility patterns and career paths of researchers - MORE 2” as country correspondent for Greece and Cyprus, funded by the European Commission, DG Research*

*European Commission, DG Research and Innovation (2011 - 2012), participation in the Environment Advisory Group, funded by the European Commission, DG Research and Innovation*

*European Commission, DG Research & DG IPTS (2011), Specific Contract Specific Contract “Integration of INNO Policy TrendChart with the ERAWATCH (2011 – 2012)”, funded by the European Commission, DG Research & DG IPTS*

*European Commission, DG Research (2010-2012), Monitoring study regarding the State Aid Framework for Research, Development and Innovation- R&D&I State Aid Study 2010, funded by the European Commission, DG Research*

*European Commission, DG Enterprise (2010 - 2011), Study on the Compilation of SME policy measures and assessment of the SBA implementation within the SME performance Review 2010, funded by the European Commission, DG Enterprise*

*European Commission, DG Research (2011) Specific Contract “A study in support of the ERA Framework Impact Assessment on gathering an overview and analysis on the way research and research systems are regulated in the EU Member States”, funded by the European Commission, DG Research & DG IPTS*

*European Commission, DG Research (2010 - ongoing) Specific Contract “ERAWATCH International (Phase 2): Research Inventory And Analytical Country Reports”, funded by the European Commission, DG Research*

*European Commission, DG Research & DG IPTS (2010-2012) Specific Contract “ERAWATCH International: RESEARCH INVENTORY AND ANALYTICAL COUNTRY REPORTS 2010-11”, funded by the European Commission, DG Research & DG IPTS*

*Interim Evaluation of International Cooperation Activities of the Seventh Framework Programme's Capacities Programme, funded by the European Commission, DG Research (2010)*

*MASIS, Monitoring Policy and Research Activities on Science in Society in Europe, funded by the European Commission, DG Research (2010-2011)*

*Framework Contract for the establishment of a network of external experts - Education, Research, Innovation and the Information society, funded by the Committee of the Regions, coordinated by Progress Consulting S.r.l. (2009 - work in progress)*

- ***Report on "Effects of education and training, youth and cultural activities with regard to combating poverty and social exclusion"***, for The Committee of the Regions, under Order form N° 2561, from 30/10/2009 to 20/01/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- ***Report on "Priorities for new strategy for European information society (2010-2015)" (Part 1)***, for The Committee of the Regions, under Order form N° 2702, from 12/10/2009 to 25/02/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- ***Report on "Priorities for new strategy for European information society (2010-2015)" (Part 2)***, for The Committee of the Regions, under Order form N° 2782, from 12/10/2009 to 15/03/2010, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- ***Report on "The future “Education Europe” Programme"***, for The Committee of the Regions, under Order form N° 3658, from 11/11/2011 to 28/11/2011, governed by the provisions of Framework Contract CDR/ETU/12/2009.
- ***Report on the "Programme for culture and the audiovisual industry 'Creative Europe'"***, for The Committee of the Regions, under Order form N° 3656, from 14/11/2011 to 4/12/2011, governed by the provisions of Framework Contract CDR/ETU/12/2009.

*European Commission, DG Research, participation to the Group of Independent Experts for the “Interim Evaluation of the Eurostars Joint Programme” (2010)*

European Commission, DG Research & DG IPTS (2009) Specific Contract “The European Observatory of the research activity of Universities and National Public Research Funding Agencies”, funded by the European Commission, DG Research & DG IPTS

Enhancing Science Policy and Management in Albania, UNESCO (2008 - 2010)

European Commission, DG Research & DG IPTS (2008 - 2009) Specific Contract “Erawatch analytical policy mix reports 2009”, funded by the European Commission, DG Research & DG IPTS

European Commission, DG Research (2008) Ex-Post Evaluation of JRC direct actions in the 6<sup>th</sup> Framework Programmes 2002-2006

European Commission, DG Research (2008-2009), participation to the Expert Group for the Follow up of the revised Lisbon Strategy (LEG)

European Commission, DG Research (2008-2009), Risk Management in public technology procurement

European Commission, DG Enterprise (2008) New or better innovation support mechanisms IPTS, Specific Contract “ERAWATCH Country Reports - Cyprus 2008”

European Commission, DG JRC, IPTS (2008-2009) Specific Contract “Extension of country coverage of the ERAWATCH research inventory to selected EU Neighbourhood Countries” (Morocco, Tunisia, Jordan, Egypt, FYROM, Ukraine)

Participation in ERAWATCH (provide information on national research policies, structures, programmes and organisations) and QANA (Quality Assurance Networking Activity), project coordinated by Technopolis, funded by IPTS (2006-2009)

Charting Future Trends in European Innovation Policy (INNOPOLICYWATCH), Research Director, coordinated by Intrasoft International S.A., funded by the European Commission (2007-2010)

## B: Information Society

Study on Impact Assessment for ICT in FP8 and CIP II 2010 - SMART 2010/0057, coordinated by Deloitte, funded by European Commission - DG INFSO (2010-work in progress)

Multiple Framework Contracts for the provision of Impact Assessment and Evaluation-related services. Lot 4 – Provision of impact assessment and/or ex-ante evaluation tasks in the sphere of ICT deployment, innovation, public services and quality of life, coordinated by Deloitte, funded by European Commission - DG INFSO (2009-work in progress)

## C: Regional Development

Steering Committee member of the Regional Innovation Monitoring, implemented by Technopolis, UNU Maastricht and FhG-ISI (in progress)

“Expert Evaluation Network delivering Policy Analysis on the Performance of Cohesion Policy 2007-2013”, coordinated by Ismeri Europa S.r.l., funded by European Commission - DG Regional Policy (2010 – in progress), responsible for Greece and Cyprus. Tasks:

- Task 1: Policy Paper on Innovation (2010)
- Task 1: Policy Paper on Renewable Energy and Energy Efficiency of Residential Housing (2011)
- Task 1: Financial Engineering (2012)
- Task 2: Country Report on Achievements of Cohesion Policy (2010 -12)

## D: Labour market and social policy

Ex-post evaluation of the 2000-2006 ESF: Impact the functioning of the labour market and on investment in human capital infrastructure through support to systems and structures, DG Employment, Social Affairs and Equal Opportunities, coordinated by Amnyos-Ismeri consortium, (2009)